

Southend Health and Wellbeing Board

Report by

Alex Khaldi, Independent Chair, A Better Start Southend

to

Health & Wellbeing Board on 7th September 2022

Report prepared by:

Tara Poore, Director, A Better Start Southend

	For discussion	X	For information only		Approval required
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A Better Start Southend - update

Part 1 (Public Agenda Item)

1 Purpose of Report

The purpose of this report is to provide an update from the Chair of A Better Start Southend (ABSS) on key developments since the last meeting.

2 Recommendations

HWB are asked to:

1. Note the contents of the report and raise issues and opportunities with Tara Poore, ABSS Director, who will be presenting on behalf of Alex Khaldi, Independent Chair of A Better Start Southend (ABSS).
2. Note the progression of the ABSS Legacy and Sustainability Strategy, with particular reference to the development of the legacy vehicle, City Family CIC

3 Governance

The ABSS Programme continues to benefit from strong Partnership engagement, with positive participation at a range of levels for all core Partners, including:

- Early Years Alliance
- Southend City Council
- Essex Police
- Mid and South Essex Hospital Trust
- Essex Partnership University NHS Foundation Trust (EPUT)
- Mid and South Essex Integrated Care Board
- University of Essex
- Family Action
- SAVS
- *Integrated Care System*

Membership

As a reminder, the ABSS Programme Governance structure comprises the following Groups:

- Partnership Board - Chair, Alex Khaldi
- Executive Consultative Board - Chair, Alex Khaldi
- Programme Group - Chair, Krishna Ramkhelawon, SCC
- Insight and Analysis Group - Chair, Michael Freeston, EYA
- Finance and Risk Group - Chair, Paul Grout, SCC
- Parents' Group - Rolling Parent Champion Chairs
- YourFamily Partnership Group - Chair, Lucy Jeffreys, Parent Champion (Lucy has recently resigned from her role, and in the interim Jo Houston from Southend Family Centres who is the vice chair of this group will step into the role of chair).

All ABSS governance meetings continue to take place regularly and aligned to the governance schedule, to aid with oversight of the ABSS Programme activity.

A Better Start Southend has been shortlisted for two CYP Now awards in the categories of Partnership Working and Early Years. This recognises the sheer success of the partnership attached to the programme as well as the specific work undertaken by the Talking Transitions programme. The award ceremony takes place on November 24th.

ABSS Legacy and Sustainability Strategy

The ABSS Legacy and Sustainability Strategy development work continues to be a key priority for Alex Khaldi and Tara Poore. Along with other ABSS staff, partners and parents continue to work with Social Minds to meet tight deadlines in progressing key elements.

City Family Community Interest Company, which is the legacy vehicle of ABSS will be incorporated as a business this month. A stewardship board will be established which will enable the first formal meeting to take place thus enabling the recruitment of additional board members, including two Southend, early years lived experience parents.

It is intended that City Family CIC will become a delivery partner of ABSS, being commissioned to take forward key elements of the Legacy and Sustainability Strategy. The aim over the next 2/3 years will be for City Family CIC to build its capability such that it is in a position to take on a key role in Southend and beyond when the Lottery funding expires in 2025 and ABSS concludes.

City Family CIC

City Family CIC will be incorporated within the next four weeks, registered as a Community Interest Company.

- The objects of the Company are to carry on activities which benefit the community and in particular (without limitation) to help families and their children by the provision of support, information and advice aimed at reducing the barriers they face.
- To support the improvement of child development with reference to physical and mental health, learning and communication.
- To develop innovative practices through evidence led learning and enable the promotion of excellence.

City Family CIC will bring together communities and professionals as equal value partners to develop and deliver solutions to support improved child development, building upon the extensive co-

production that threads through ABSS. It will do this by offering earlier and improved access to universal, and targeted services. It will have a co-produced approach that builds capacity to support families and children, drawn from peers and champions within localities.

City Family CIC will build vibrant networks that strengthen support around families as well facilitating local spaces for activities designed and co-delivered by local communities. Any surplus income will be reinvested into provision co-led by community volunteers or be utilised for charitable giving.

Engagement of Parent Champions within ABSS (Governance) Meetings

All committees and groups include the active participation of engaged parents, with Terms of Reference stating that no meeting is quorate unless there is parent and Partner presence at each forum.

ABSS Action Against Racial Inequality Steering Group

It must be acknowledged that the Action Against Racial Inequality group has not met for some time. Several months ago, the decision was made to pause the external facing side of this work whilst a review was conducted, the review was looking at whether a Southend centric approach would improve progression. Efforts to bring in a local consultant were not successful, however the review has redefined this work;

- To ensure ABSS is anti-racist and that we are actively challenging ourselves.
- To facilitate learning across the ABSS partnership.
- To ensure our services are appealing to families from all ethnicities in Southend.
- To offer a conversation-based service for minoritised families to have open conversations that lead to action

To develop this work, it is important that ABSS staff have increased confidence to tackle barriers to racial equality. ABSS must be able to identify how effective the current engagement and services are and how accessible the commissioning is. In the first instance ABSS are seeking proposals for specialist anti racist training for staff, which will reaffirm our commitment to taking action against racial inequality.

The AARI steering group is being disbanded, with AARI and equality becoming a substantive agenda item for Partnership Board.

The National Lottery Community Fund (TNLCF)

The National Lottery Community Foundation have confirmed and approved the budget reallocation request of £696,387 over the remaining three years, which is very welcomed news. This is a testament to the compelling case presented to TNLCF by ABSS. This is previously withdrawn funding attached to the ABSS' pause period (2017/2018) and is not additional to the grant. This approval and allocation to the ABSS Partnership will enable the Programme to continue to improve outcomes for Southend's youngest children, whilst developing the legacy to take forward impact and system change for the next ten years. We are grateful to TNLCF for their approval and continued support.

ABSS continues to send updates to TNLCF aligned to the revised 2022 Reporting Schedule. Some elements of reporting will be updated to better reflect the stage of the Programme reached, this includes much more visual accounts of progress that are dynamic and informative. The next Quarterly Review meeting between ABSS and TNLCF is due to be held in October 2022.

TNLCF are working with all five ABS sites across England and the National Children's Bureaux to share best practice in workforce development, communication, research, and sustainability planning.

Cost of Living Crisis

The impact of the cost-of-living crisis is starting to be seen by ABSS commissioned projects and direct delivery services, families' priorities are shifting as they prepare and plan for the expected, significant changes to expenditure. The ABSS research team have produced a report exploring the implications of food insecurity on family health and child development and are exploring how services can be offered in a way that can support families experiencing the cold. ABSS is ready to work with delivery partners and the City to explore ways of supporting families.

4 Evidence Project

Programme Evaluation Partnership

The University of Essex Research team delivered their fifth round of evaluation reports at the end of July 2022. These covered the 2021/22 Q4 and 2022/23 Q1 period with data collected over a six-month period. A review of the project evaluation activities will take place over the next few months, to reflect that some evaluated projects have come to an end while other new projects have started. The review will re-focus the evaluation activities to ensure that they are producing insights that are useful for the delivery and development of individual projects as well as for the strategic direction of the ABSS programme as a whole.

The team have also produced a meta-thematic analysis of findings from semi-structured qualitative interviews held with more than 140 beneficiaries between October 2020 and December 2021. One parent (peer) researcher was actively involved in the development of a qualitative coding scheme (first phase of analysis), with the support of the Research team. Initial findings from the meta-analysis were presented to the IAG meeting in June, with the final report produced in August 2022. The final results of the analysis will be presented to the IAG meeting in September, and further opportunities are being explored to share insights from the analysis with ABSS and project staff

Initial discussion have taken place around the membership of the Independent Advisory Committee (IAC), which requires review in light of personnel changes in the original membership of the group. Discussions identified a change in the role of the group, from advising on the design of evaluation activities to advising on dissemination and communication of findings, including through peer-reviewed journal papers. and new members are being sought who can support this aspect.

Independent Programme-wide Summative Evaluation

The report on Phase 1 of the Summative Evaluation was completed in August and will be presented and discussed at the Partnership Board on 22 August. In addition to the full report, a summary document, infographic resources and a PowerPoint slide deck have been created to help with dissemination of the findings. These findings point to evidence of positive impacts from the ABSS programme, but also highlight some areas where developments would help to increase the reach and impact of the programme.

Outcomes Framework

Following consultation of the Outcomes Framework document at the IAG meeting in June, discussions are developing around the purposes to which ABSS can put its outcomes and other data. With a growing focus on the legacy of ABSS and the nature of the service provisions that will

follow the end of the Lottery funding, we are exploring the uses that data and evidence can be put to in order to support decision-making and planning in those areas. As a result, the design and content of the Outcomes Framework document is being re-thought to ensure it supports the future needs of ABSS. This review will be completed in coming months as our understanding of our future needs develops.

Outcomes Reporting

The SCC OPI Data Team continue with regular work refreshing the data dashboards, including updating with recently-released data for 2021/22, and completing the Q4 Lottery return. Discussions have taken place with ABSS about the handling of new EYFSP measures, as there has been a gap in data collection during the pandemic and a subsequent change in the methodology used to collect the EYFSP measures, meaning that direct comparisons will not be possible between pre- and post-Covid measures. A narrative approach will be needed to present and explain the consequences of this. Comparisons will still be possible between ABSS and non-ABSS wards in Southend.

Workforce Development

Following meetings with ABSS Programme Managers and members of the Partnership Board, the Research and Evaluation Manager drafted out an initial outline plan for the Workforce Development Strategy. This is forming the basis for further discussion taking into account recent developments in the ABSS Legacy and Sustainability Strategy. The Workforce Development Strategy will address the workforce-related needs of the ABSS programme during its remaining period of delivery but will also focus on future workforce needs. This will include supporting the development of the City Family CIC, including with the emerging ideas around a Centre for Excellence, but will also support partners with their ongoing work in the wider early years sector in Southend.

An extract of the ABSS Data Dashboard titled '**Partnership Board Programme Activity Summary**' is shown in **Appendix One**

5 Programme Activity

YourFamily

The YourFamily programme has been working with families for almost a year now and 710 families have joined the YourFamily Community. 842 children aged under four years are beneficiaries of the YourFamily community and over half of these children are living in ABSS wards.

Referrals from partners are increasing as relationships are made YourFamily has received the most referrals from our health visiting partners. 184 referrals from health visitors, with additional referrals from Southend Home Based Family Support team and Early Help and others from our ABSS delivery partners and community groups. 202 families have joined the YourFamily community as a result of accessing activities delivered by the team or through connections made by the YourFamily Connectors who are visible at community events. The direct delivery of workshops and courses will increase from October offering families more opportunities to feel confident knowledgeable parents.

The volunteer element of the programme had been delayed and the YourFamily Volunteer Co-ordinator is now actively seeking volunteers to support delivery of the programme. The volunteer roles range from administration support through to delivering evidence-based support to family's dependant on the volunteers' skills, knowledge and interests.

The Family Partnership Model supervision training starts in October with the Train the Trainer course planned for the spring. This will ensure a strengths-based way of working is shared across the early year's workforce and a shared language when working with families.

The case management system has been developed for YourFamily and the development work with the Southend Family Centre's Home-Based Family Support team is almost complete. This will enable family contact information to be shared and will highlight who is working with a family ensuring sharing information for any safeguarding issues is quick and efficient. The reporting element is in development and there is an ambition to have all ABSS delivery partners using the system from November.

Evaluation of the YourFamily programme has been discussed, all activity provided by YourFamily will be evaluated by the University of Essex through online evaluation forms. The family journey over time and gathering an understanding of the level of engagement with voluntary and statutory services and peer support will be given ethical consideration before a plan can be agreed. The YourFamily Programme Manager is working with the ABSS Research and Evaluation Manager to identify how a baseline can be set at the start of a parents journey with YourFamily.

Parent, Family and Community Hub

ABSS Delivery Partners and community groups are running extensive sessions from the Parent, Family and Community Hub, resulting in an offer to families every day of the week.

In May 2022, ABSS submitted evidence to the Family Review being carried out by the Children's Commissioner's Office, which was examining experiences of family life across the UK and how well services addressed the needs of families as a unit. In July, members of the Family Review team visited Southend to meet ABSS staff and to conduct some interviews and focus groups with ABSS parents. The parents who kindly agreed to take part in the discussions came from a range of experiences, including Parent Champions with long-term connections to ABSS, parents recently engaging with YourFamily for the first time, and parents from the Chaos and Calm group who shared the particular challenges of being parents of children with SEND. The visiting team commented on how pleased they were to be able to talk to parents with such a breadth of experiences, and on the insights they gained from talking to them. The Family Review report will be published in the Autumn.

Commissioned Services

An enhanced review process has been established providing a comprehensive format that captures information in line with the Lottery data collection requirements. This will ensure partners are providing the relevant, required monitoring data and that detailed scrutiny can be undertaken against performance and contract outputs.

Examples of some key Programme highlights are included below: Listed detail – Appendix Three

HENRY Healthy Families

HENRY Healthy Families will conclude on Friday 26th August 2022. This will ensure that all families that had been booked on to the 8-week course will have had an opportunity to complete it. 22 beneficiaries were booked onto courses being run across Q1, with 18 completing, final figures for July and August will be released at the end of the programme.

HENRY and ABSS have developed joint communications to be shared across respective social media platforms, encouraging and signposting families to alternative healthy eating services across Southend.

On completion of this programme an evaluation of the project will be undertaken to understand key elements and inform future service direction in this space.

FOOD Club (Food on Our Doorstep)

The scheme is delivered from three Family Centres: Centre Place (Kursaal), Summer Court (Victoria) and Friars (Shoeburyness). Since March 2022, 39 new families have joined the scheme, bringing the total to 288 members, with Centre Place and Summer Court being the most well attended, Friars accounting for 15% of new families.

The focus has been on encouraging families to utilise all the produce provided, the aim being to eliminate as much waste as possible, widening the range of foods that families use and encouraging families to make healthy choices. Food Club have been actively reaching out to partners and community groups to expand their network, and co-ordinate joint events. This will continue to be a focus, and collaboration with the Food Alliance will be a key focal point.

The contract runs until the end of Feb 2023. A draft sustainability plan will be presented to the Programme Group in September.

Talking Transitions

The Talking Transitions project has reached 1007 children this year and those children participated in Talking Transition events each satellite delivered, and all received the 'chatter bag challenge'.

To date 10 out of 11 primary schools 15 out of 23 early years settings and 2 childminders all in ward are participating in the project.

In addition, 4 schools, 6 early years settings and 1 childminder are not in ward but children from ABSS wards attend are also involved in the project.

Gaining consent to record data for this project has improved year on year but remains a challenge. The Programme Manager for direct delivery is finding out if it is possible to capture this data anonymously on the CRM system. This year so far, 422 consents have been obtained.

This year 19 learners representing 16 settings and 1 childminder, participated in the 10-week Accredited Elklan 3–5-year-olds Speech, Language and Communication Training and all gained their accreditation.

A case study is attached for reference - see Appendix Two

Details of all ABSS programmes in delivery are attached for reference - see Appendix Three

The Festival of Conversations

The Festival of Conversations preparations are well underway, and over 25 events are currently being finalised. A press release and an FoC web landing page have been developed to provide families and professionals an overview of what will be on offer and was formally launched on August 12th. Due to demand three larger themed 'Roadshows' have been added to the programme, offering an opportunity for several partners and professionals to come together in one space.

6 Programme Management Office

The Programme Management Office (PMO) comprises the following teams and continues to provide excellent support for the ABSS Programme:

- **Senior Programme Team** - comprising the Director and Assistant Director and all Senior Managers.
- **Operations and New Business Development Team** (led by Assistant Director) - including HR, finance, physical resources, governance, administration and the contracts and compliance functions.
- **Project Management** - including contract and quality monitoring of commissioned service providers, Creche Services and the Parent, Family and Community Hub Co-ordinators.
- **Communications and Marketing**
- **Research and Evaluation**

7 Communications and Marketing

YourFamily

The advertising and Out of Home campaign with Bradford-based agency ICG has now come to an end and all performance reports have been collated. The Marketing and Communications Team are now preparing a full report on the success of this initiative, complete with information about how many sign ups were received against the goals set.

World Breastfeeding Week 2022

The Marketing and Communications team undertook a successful digital campaign for world breastfeeding week in August, which reached 4,500 people within the A Better Start Southend community. Members of the one-to-one and group-based breastfeeding teams attended summer events with Southend's Family Centres to provide breastfeeding advice and guidance as part of the campaign.

Infant mental health week

The Marketing and Communications team also undertook a very successful campaign for Infant Mental Health Week, which focussed on limiting the effects of trauma on young children and their mental health. The campaign reached 6450 people, and over 2,000 of those people engaged with the campaign in a meaningful way (such as reacting, sharing or commenting).

Festival of Conversations

Implementation of the FoC communications strategy has begun, and the campaign was launched on the 12th August. The press release has been picked up by the Leigh Times and BBC Essex, and both are keen to publish a story about the festival.

Volunteer Home Visiting digital advertising campaign

We have begun a new digital advertising campaign for the Volunteer Home Visiting service in order to boost sign ups. The campaign will run for 4 weeks (possibly 5 if the campaign is successful) and we hope to bring 5-8 new families on board.

8 Reasons for Recommendations

ABSS Governance have reviewed and approved activities at the appropriate level. The Health and Wellbeing Board are asked to:

1. Note the contents of the report and raise issues and opportunities with Tara Poore, ABSS Director or Alex Khaldi, Independent Chair of A Better Start Southend (ABSS).
2. Note the progression of the ABSS Legacy and Sustainability Strategy, with particular reference to the development of the legacy vehicle, City Family CIC.

9 Financial / Resource Implications

There are not financial/resource implications for this report.

10 Legal Implications

None at this stage.

11 Equality & Diversity

None at this stage.

12 Appendices

Appendix One – ABSS Partnership Board Programme Activity Summary

Appendix Two – Case Study

Appendix Three - ABSS Project Names and Workstreams

Tara Poore, Director, ABSS

7th September 2022

Appendix One – ABSS Partnership Board Programme Activity Summary

Produced by the Operational Performance and Intelligence Team

18/08/2022

This short extract is based on the ABSS Programme Activity Dashboard for the period ending **31-Jul-2022**.

For further details please click the following link to view the full dashboard:

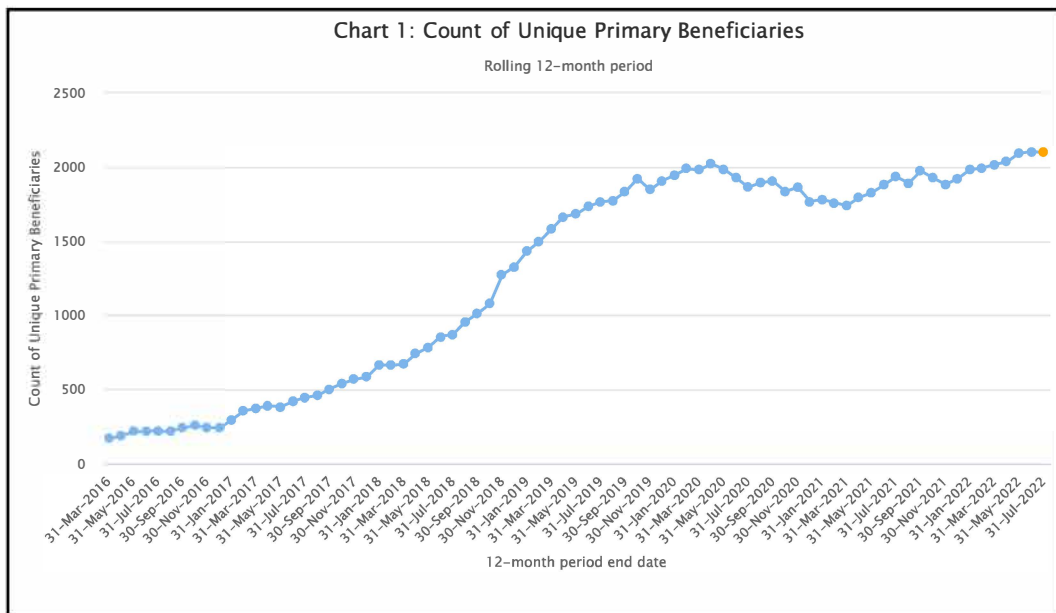
https://sbcdata.shinyapps.io/ABSS_Programme_Activity/

(https://sbcdata.shinyapps.io/ABSS_Programme_Activity/).

Section 1 - Programme Reach

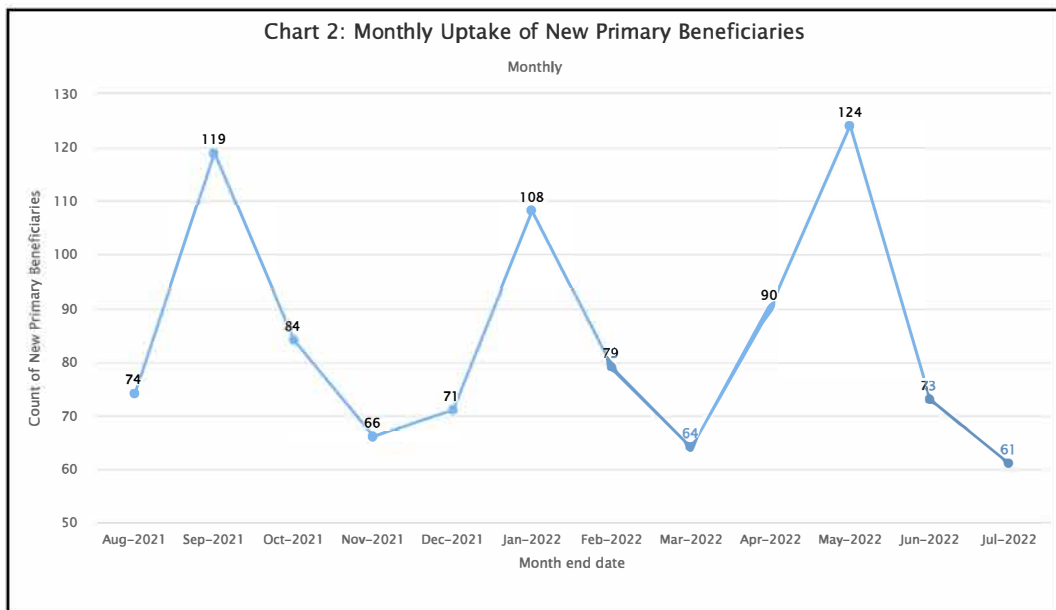
The total number of beneficiaries of the A Better Start Southend programme since April 2015 is now **5529**, which has risen from **5468** at the end of the previous month.

As chart 1 below shows, reach has continued to grow during the life of the programme and the total number of beneficiaries of A Better Start in the past 12 months was **2098**, which is equivalent to the numbers seen for the period ending September 2021. This represents **45.9%** of all potential beneficiaries and is amongst the highest proportions achieved since the start of the programme. Growth in reach has been consistent since November 2021 indicating a recovery from the effects of Covid.



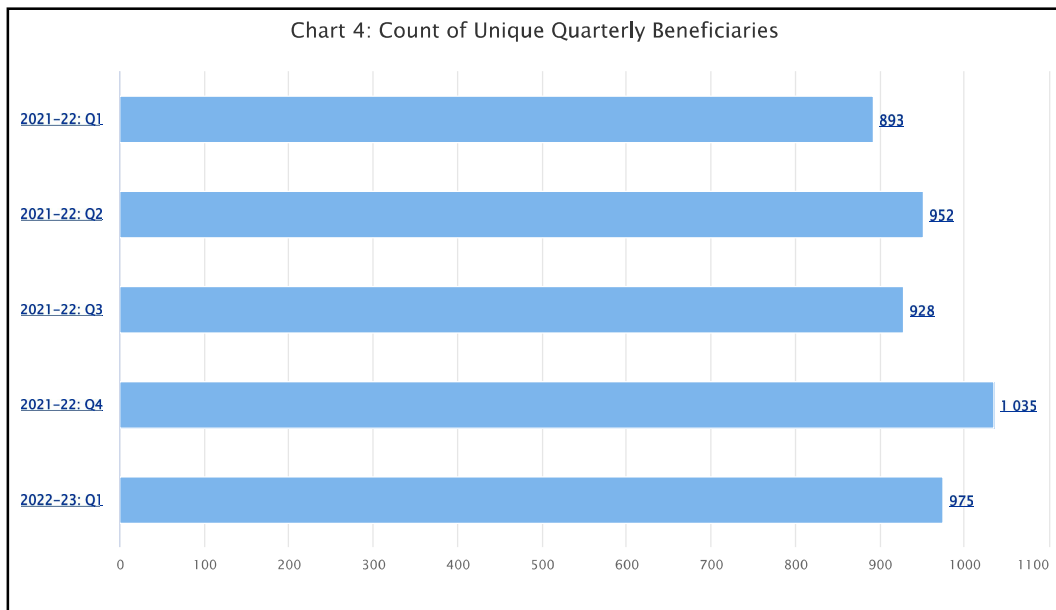
Section 2 - New Primary Beneficiaries

Chart 2 shows that new families continue to be introduced to the programme each month and the numbers of new beneficiaries show significant peaks at the start of the new academic and calendar year.

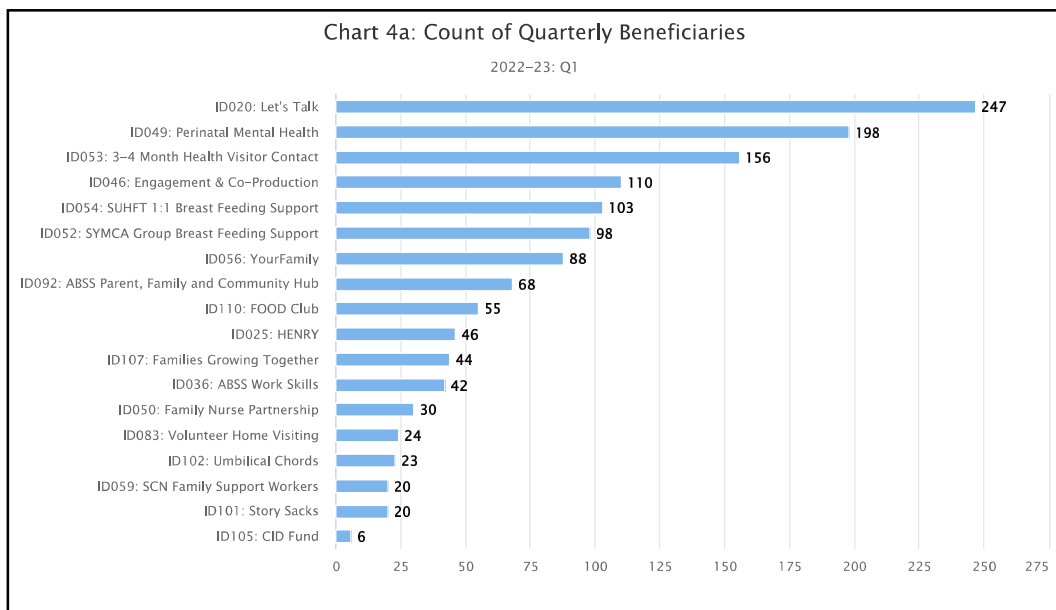


Section 3 - Project Delivery

As Chart 4 from the Programme Activity Dashboard shows below, quarter 4 (Jan - Mar) of the previous financial year was the busiest quarter, showing growth of activity since the start of this calendar year.



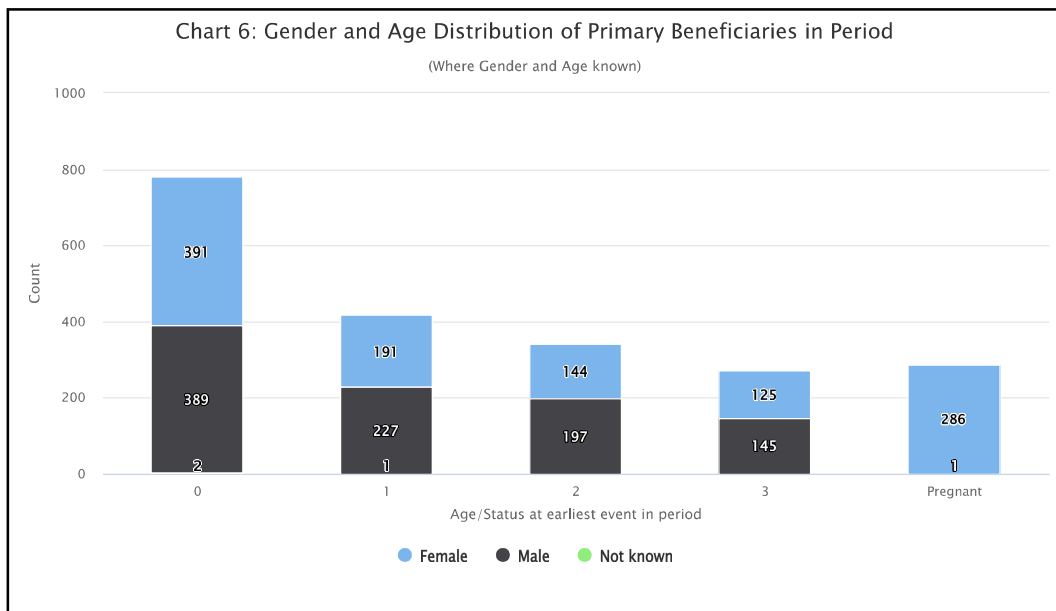
Quarter 1 of 2022-23 is displayed in Chart 4a at project level, showing the relative reach of each project in terms of numbers of primary beneficiaries. Note that the YourFamily project which was live from April 2022 is now included in project data.



Section 4 - Age and Gender

Chart 6 extracted from the Programme Activity Dashboard below shows that there is a fairly even distribution of male and female beneficiaries and that there is an emphasis on engaging children from the earliest stage in their lives (i.e. age 0).

The number of pregnant primary beneficiaries that participated in the past 12 months has decreased slightly from **291** for the equivalent 12-month period ending one year ago.

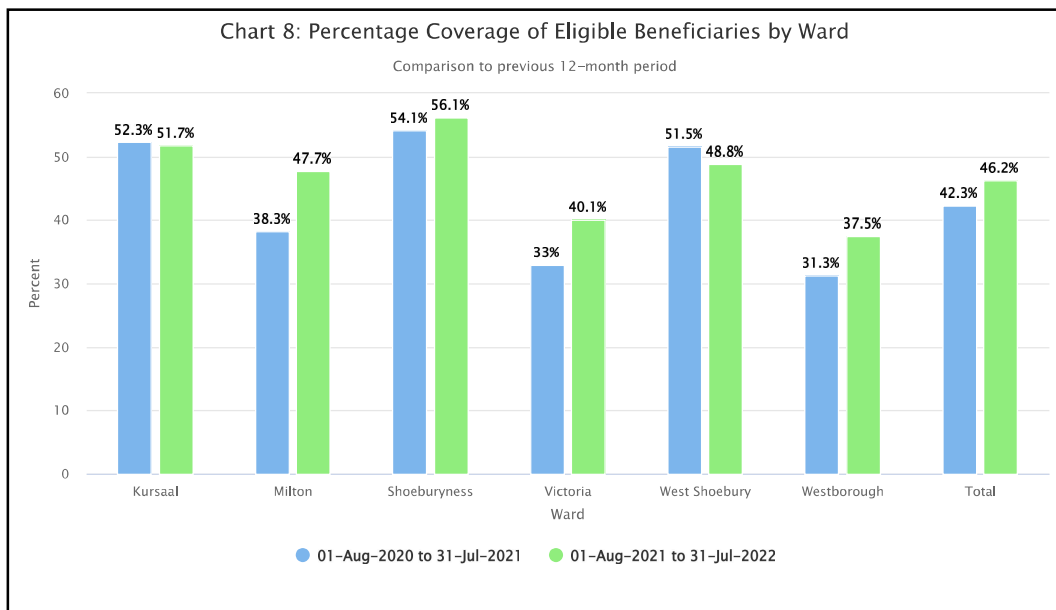


Section 5 - Delivery by Ward

Chart 8 extracted from the Programme Activity Dashboard shows a comparison of the percentage of eligible primary beneficiaries that have participated in an ABSS project during the past 12 months compared to the previous 12-month period. Over the combined ABSS wards (see the far right-hand bars) this percentage has increased and this is also the case for each of the wards with the exception of Kursaal and West Shoebury where there has been small reductions in the percentage of potential beneficiaries engaged by the programme.

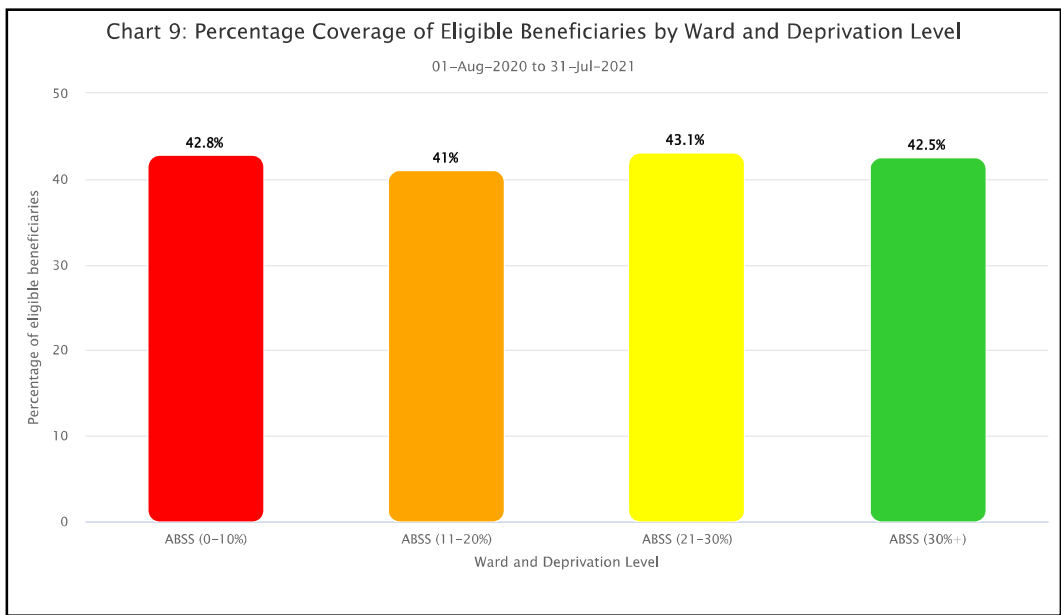
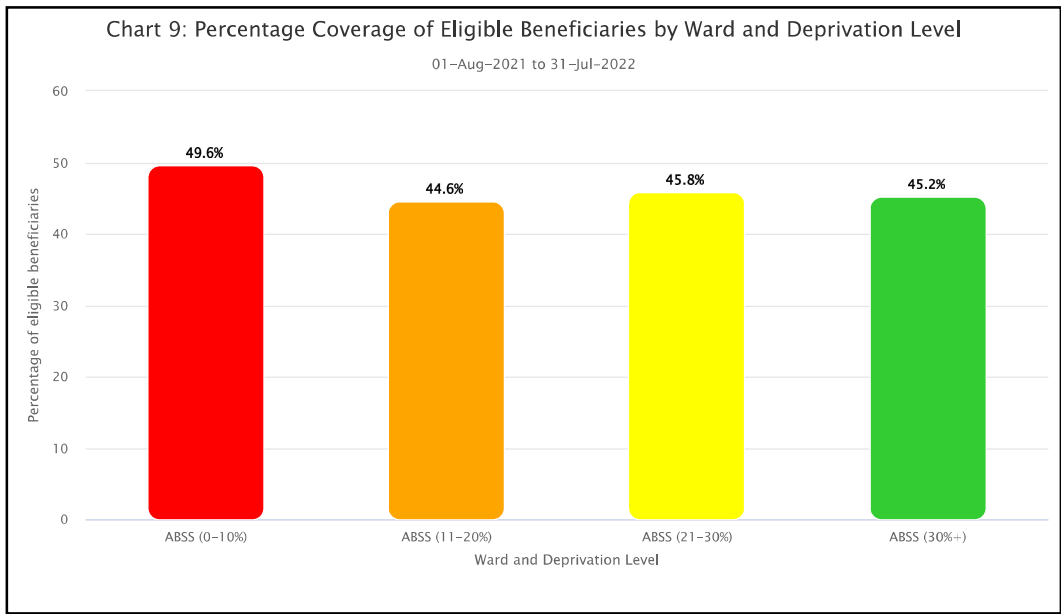
Reach within the Kursaal, Milton, Shoeburyness and West Shoebury all equal or exceed the average reach across the entire ABSS wards and reach in Victoria and Westborough is below the overall average.

The difference in reach between the wards with the highest and lowest reach is **18.6** percentage points.



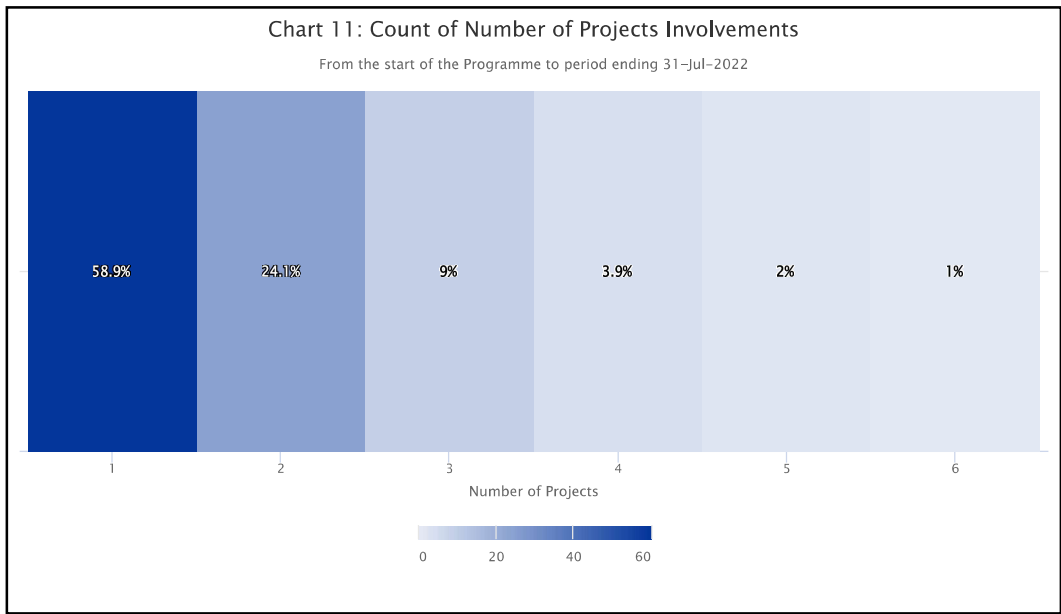
Section 6 - Delivery by Deprivation Level

The two charts below are partial extracts from the Programme Activity Dashboard and show a comparison of percentage delivery to all eligible beneficiaries for the current and previous 12-month delivery periods, by deprivation deciles. The top chart shows the most recent 12-month period and displays a higher level of reach in the most deprived areas (red bars). The percentages for all deprivation areas have increased from the previous 12 month period.



Section 7 - Participation in Multiple Projects

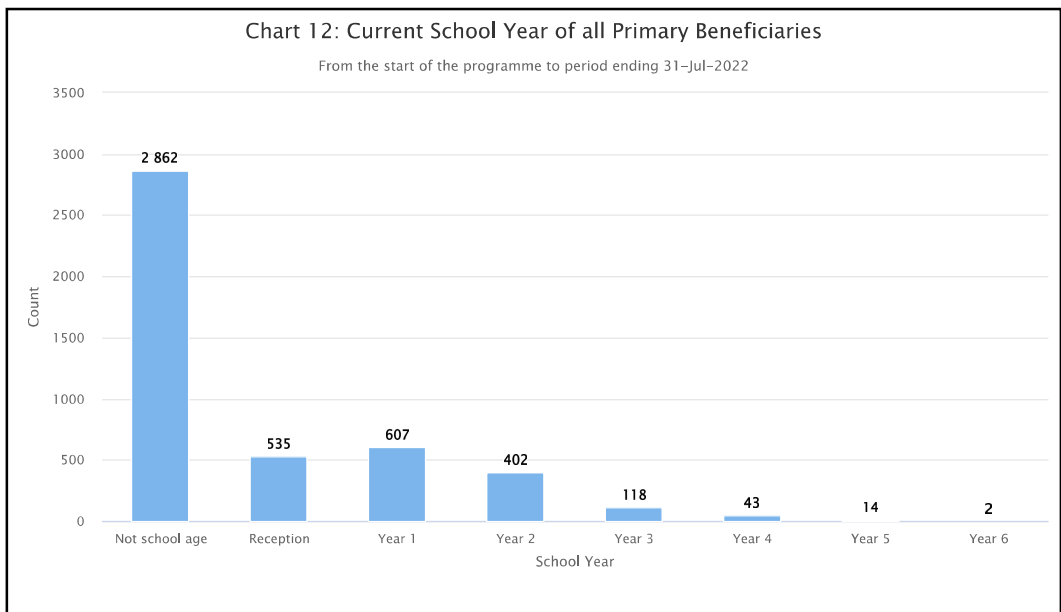
This chart shows the percentage of beneficiaries that have been involved in multiple projects over the course of the programme. For example, **41.1%** of all beneficiaries have been involved in more than one project, which demonstrates a good linkage between projects and retention of beneficiaries.



Section 8 - Current School Year of Primary Beneficiaries

This final chart shows the current school year of all current and past primary beneficiaries. This is helpful when considering that a number of outcome measures reported to the National Lottery Community Fund are age-related. For example, the Early Years Foundation Stage Profile (EYFSP) and one of the National School Measurement Programme (NCMP) measures are taken during the reception year. The ability of A Better Start to improve these population-level outcomes is dependent on a significant proportion of those children being reached by the ABSS Programme.

For further details of outcome measures please click the following link to view the full dashboard: https://sbcddata.shinyapps.io/ABSS_COF_Tool/ (https://sbcddata.shinyapps.io/ABSS_COF_Tool/).



End of document.

Appendix Two - Case Study

Spotlight on one Family's Ongoing Journey with YourFamily

Background

The family were invited to join YourFamily by one of the SAVS Engagement Team and consented to being contacted by one of the team.

Connection

The ABSS Engagement Team introduced the YourFamily worker to the parent and this meeting was at a time and place that was convenient to the family. The parent had the opportunity to talk about a number of concerns that she had relating to her children and her own anxieties.

The parent was happy to receive a weekly phone call with the YourFamily Worker to identify existing strengths within the family and to consider areas of change. Over time a trusting relationship was made and the YourFamily worker was invited to visit the family at home.

A bed guard was needed and YourFamily worker sourced this from Bibs and Bobs. Help was given by the YourFamily worker with household budgeting and communication with utility providers and the YourFamily worker has been able to write a supporting housing letter to assist with a housing application.

Once the initial challenge of managing a budget and communicating with utility companies had been supported the YourFamily worker helped the parent to set and achieve some personal and family goals.

Initial Outcomes

The YourFamily worker has started to see some positive changes in the lives of this family.

Through signposting, the parent is now accessing other services within the community to build self-confidence and to support her mental health. The YourFamily worker expects to see further changes for the family once the parent has engaged with other services.

With ongoing support, the parent will be working towards a higher level of engagement for herself and her children in the community.

The connection with the YourFamily worker is ongoing and the family will be supported through regular check ins (phone calls) and the parent can ask for further support at any time she feels it is needed.

Appendix Three - Project Names and Workstreams

Project ID	Project Title	Work Stream	Budget Work Stream	Delivery Status	Delivery Partner
ID054	121 Breastfeeding	D & N	D & N	In Delivery	MSE Hospital Trust (previously SUHFT)
ID052	Group Breastfeeding	D & N	D & N	In Delivery	YMCA
ID053	3 - 4 Month Contact	D & N	D & N	In Delivery	SCC
ID025	HENRY Healthy Families	D & N	D & N	In Delivery	HENRY
ID087	Southend Supports Breastfeeding	D & N	D & N	Mobilisation	SCC & EYA
ID088	Infant Feeding Supervisor Lead	D & N	D & N	In Delivery	SCC
ID089	Maternal Healthy Weight	D & N	D & N	Paused	TBD
ID095	UNICEF Accreditation	D & N	D & N	Paused	TBD
ID097	Public Health Midwife	D & N	D & N	Mobilisation	TBD
ID110	FOOD Club	D & N	D & N	In Delivery	Family Action
ID050	Family Nurse Partnership	S & E	S & E	In Delivery	EPUT
ID049	Perinatal Mental Health	S & E	S & E	In Delivery	EPUT
ID061	Preparation for Parenthood	S & E	S & E	Closed	HENRY
ID083	Volunteer Home Visiting Service	S & E	S & E	In Delivery	Home Start
ID107	Families Growing Together	S & E	S & E	In Delivery	Trustlinks
ID104	IDVA	S & E	S & E	In Delivery	Safe Steps
ID020	Let's Talk	C & L	C & L	In Delivery	EPUT
ID082	WellComm Screening	C & L	C & L	In Delivery	EYA
ID091	Talking Transitions	C & L	C & L	In Delivery	EYA
ID109	Sensory Story Time	C & L	C & L	In Delivery	Chaos and Calm
ID101	Story Sacks	C & L	CR	In Delivery	SAVS
ID102	Umbilical Chords	C & L	CR	In Delivery	YMCA
ID046	Engagement	CR	CR	In Delivery	SAVS
ID064	Engagement Fund	CR	CR	In Delivery	SAVS
ID084	CID Fund (Process and applications)	CR	CR	In Delivery	N/A
ID086	Coproduction Champion	CR	CR	In Delivery	SAVS, EYA, SCC

ID036	Work Skills	CR	CR	In Delivery	SCC
ID103	Engagement Fund COVID-19	CR	CR	Closed	SAVS
ID115	Hamlet Court Road in Harmony	CR	CR	In Delivery	
ID116	Festival of Conversation	CR	SC	In Delivery	Broomfield Events
ID059	FSW SCN	DD	S & E	In Delivery	East Anglia Hub
ID056	Your Family	DD	S & E	In Delivery	EYA/ABSS
ID092	ABSS Parent, Family and Community Hub	DD	CR	In Delivery	ABSS
ID081	Welcome to the UK	SC	SC	In Delivery	Welcome to the UK
ID099	Data Input - ESTART	SC	SC	In Delivery	SCC
ID080	First and Foremost	SC	SC	Closed	EYA
ID079	The Dartington Service Design (0-19 mapping)	SC	SC	Closed	Dartington
ID078	SCC Data Analysis	SC	SC	In Delivery	SCC
ID048	Joint Paediatric Clinic	SC	SC	Paused	Southend CCG
ID090	Programme Evaluation Partnership	SC	SC	In Delivery	UoE
ID106	RSM Summative Evaluation	SC	SC	In Delivery	RSM
ID098	Information Governance Specialist Consultant	SC	SC	In Delivery	Data Protection People
ID117	AARI	SC	SC	Paused	Equinox (ended) new TBC
ID108	Digital Strategy (Inform)	SC	SC	In Delivery	
ID114	Reception at Centre Place	SC	D & N	Service Design	